# A research career

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### Career

- PhD Toulouse 1980
- 1½ year post-doc MIT
- 3 years researcher CMIRH, Paris
- Researcher at INRIA since 1986
- Sabbatical Cornell U.
- 6½ years at Microsoft Research Cambridge
- Still at INRIA...

## **Topics**

# Programming distributed systems

Proxy

### Distributed objects

- Encapsulate complexity
- Migration

#### Remote references

Distributed garbage collection

### Persistent shared objects

- Disconnected operation
- Eventual consistency

Cloud computing + multicore

# Growing your career

The computer revolution will continue

Computing becoming invisible

- A tool, not a science?
- Computational thinking

Keep an open mind

- New applications
- New challenges

#### Learn

- Internship
- Sabbatical
- Co-authors

## Exciting times

### Beware of backlash

- Accidents: Fault Tolerance
- Disruptive technical progress
  - Jobs
  - **-** Robots?
- Socially beneficial computing