

## II. Linear Programming

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Easter 2021



UNIVERSITY OF  
CAMBRIDGE

# Outline

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Introduction

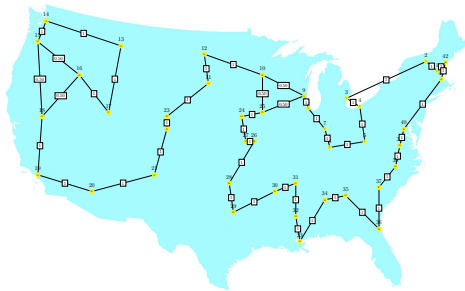
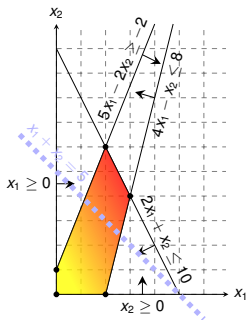
Formulating Problems as Linear Programs

Standard and Slack Forms

Simplex Algorithm

Finding an Initial Solution





- linear programming is a powerful tool in optimisation
- inspired more sophisticated techniques such as quadratic optimisation, convex optimisation, integer programming and semi-definite programming
- we will later use the connection between linear and integer programming to tackle several problems (Vertex-Cover, Set-Cover, TSP, satisfiability)

## What are Linear Programs?

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Linear Programming (informal definition)

- maximize or minimize an objective, given limited resources and competing constraint
- constraints are specified as (in)equalities



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- Imagine you are a politician trying to win an election
- Your district has three different types of areas: Urban, suburban and rural, each with, respectively, 100,000, 200,000 and 50,000 registered voters



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- **Aim:** at least half of the registered voters in each of the three regions should vote for you





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### Example: Political Advertising (from CLRS3)

- Imagine you are a politician trying to win an election
- Your district has three different types of areas: Urban, suburban and rural, each with, respectively, 100,000, 200,000 and 50,000 registered voters
- **Aim:** at least half of the registered voters in each of the three regions should vote for you
- **Possible Actions:** Advertise on one of the primary issues which are (i) building more roads, (ii) gun control, (iii) farm subsidies and (iv) a gasoline tax dedicated to improve public transit.



## Political Advertising Continued

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policy	urban	suburban	rural
build roads	-2	5	3
gun control	8	2	-5
farm subsidies	0	0	10
gasoline tax	10	0	-2

The effects of policies on voters. Each entry describes the number of thousands of voters who could be **won (lost)** over by spending \$1,000 on advertising support of a policy on a particular issue.



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- Possible Solution:
  - \$20,000 on advertising to building roads
  - \$0 on advertising to gun control
  - \$4,000 on advertising to farm subsidies
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What is the best possible strategy?



## Towards a Linear Program

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Constraints:





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### Constraints:

- $-2x_1 + 8x_2 + 0x_3 + 10x_4 \geq 50$



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- $-2x_1 + 8x_2 + 0x_3 + 10x_4 \geq 50$
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- $-2x_1 + 8x_2 + 0x_3 + 10x_4 \geq 50$
- $5x_1 + 2x_2 + 0x_3 + 0x_4 \geq 100$
- $3x_1 - 5x_2 + 10x_3 - 2x_4 \geq 25$



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**Objective:** Minimize  $x_1 + x_2 + x_3 + x_4$



## The Linear Program

Linear Program for the Advertising Problem

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The solution of this linear program yields the optimal advertising strategy.



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### Formal Definition of Linear Program

- Given  $a_1, a_2, \dots, a_n$  and a set of variables  $x_1, x_2, \dots, x_n$ , a **linear function**  $f$  is defined by

$$f(x_1, x_2, \dots, x_n) = a_1x_1 + a_2x_2 + \dots + a_nx_n.$$





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- Linear Inequality:**  $f(x_1, x_2, \dots, x_n) \begin{matrix} \geq \\ \leq \end{matrix} b$
- Linear-Programming Problem:** either minimize or maximize a linear function subject to a set of linear constraints

Linear Constraints



## A Small(er) Example

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$$\begin{array}{llllll} \text{maximize} & x_1 & + & x_2 & & \\ \text{subject to} & & & & & \\ & 4x_1 & - & x_2 & \leq & 8 \\ & 2x_1 & + & x_2 & \leq & 10 \\ & 5x_1 & - & 2x_2 & \geq & -2 \\ & x_1, x_2 & & & \geq & 0 \end{array}$$



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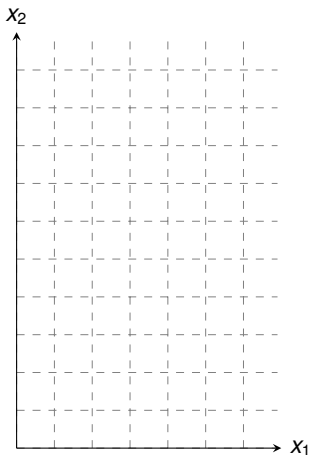
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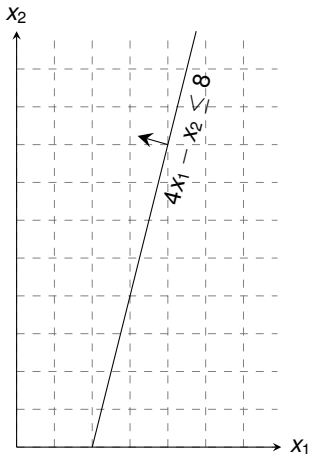
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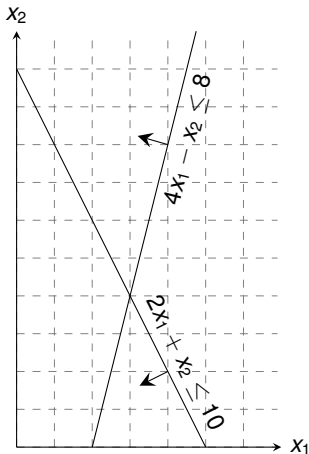
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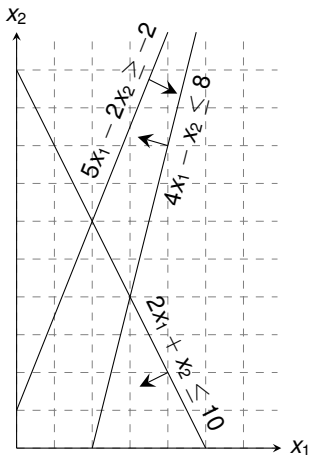




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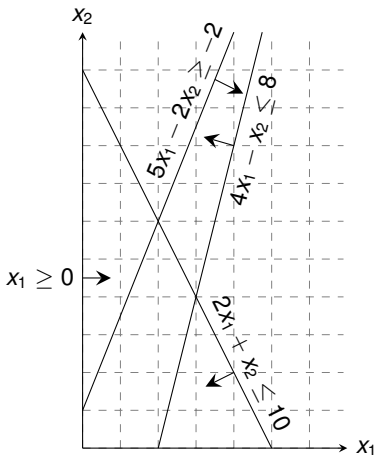
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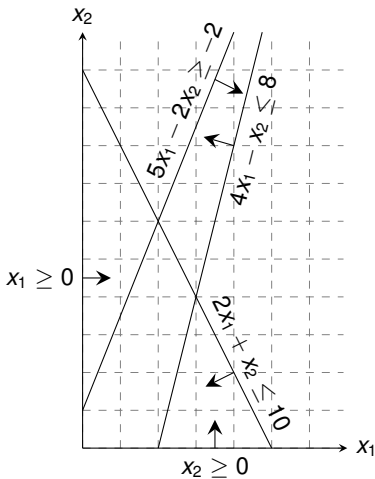
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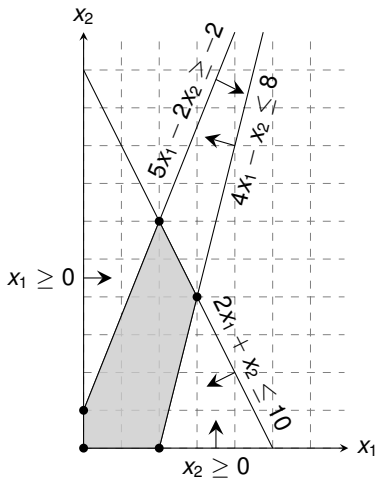
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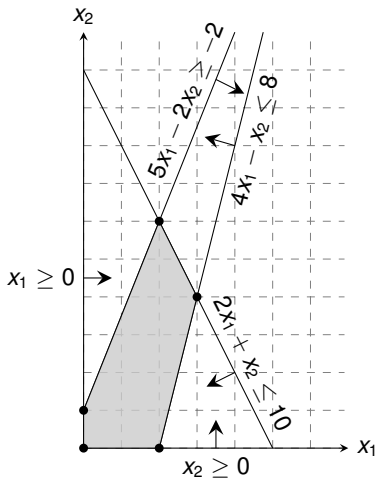
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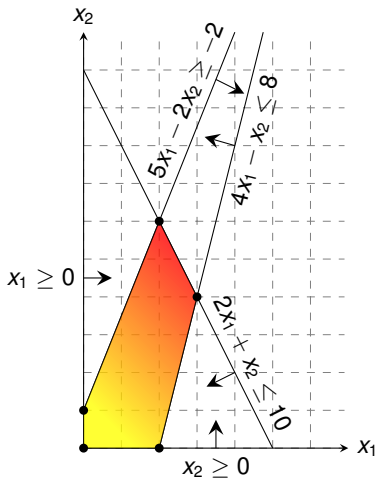
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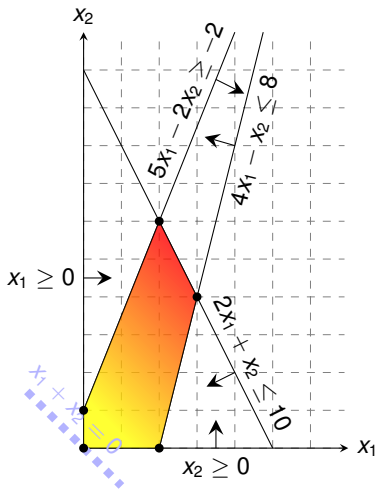
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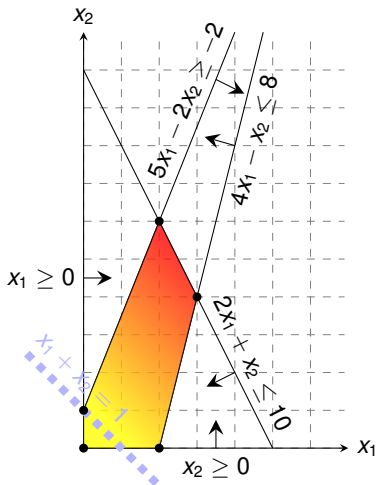
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Graphical Procedure: Move the line  $x_1 + x_2 = z$  as far up as possible.

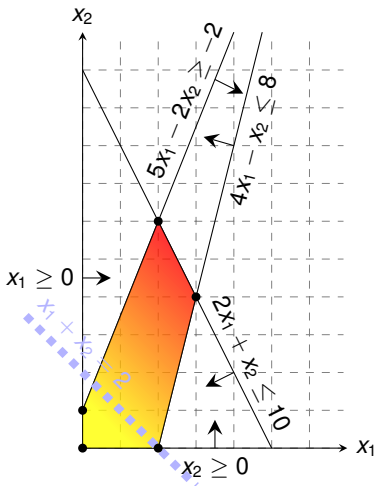




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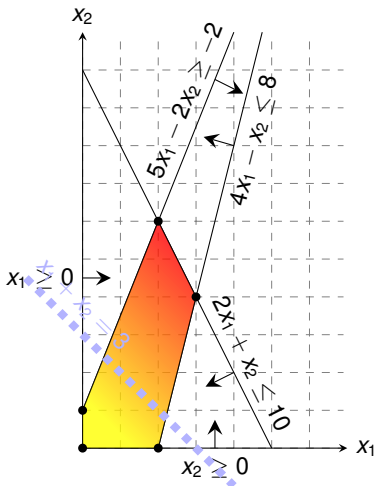
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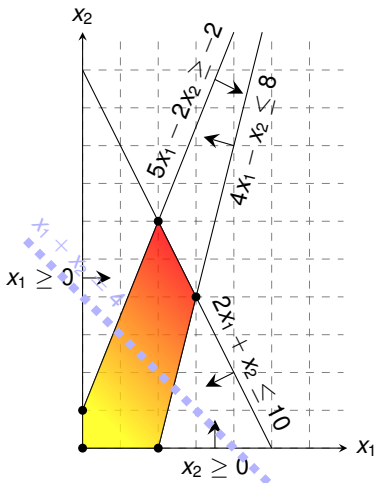
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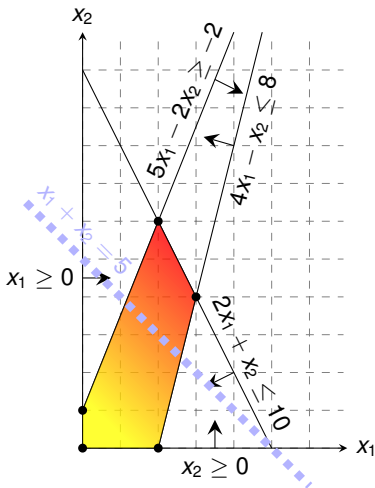
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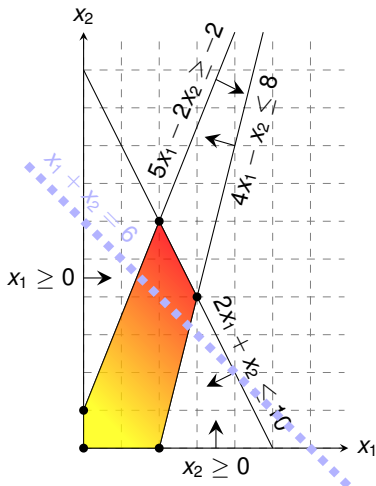
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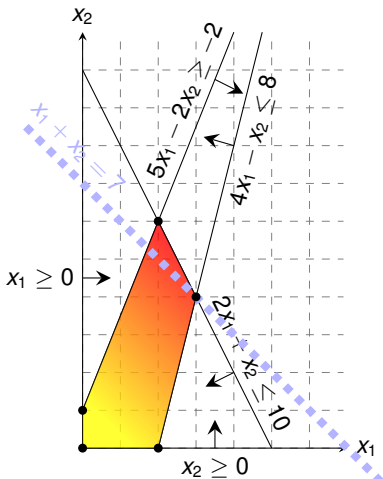
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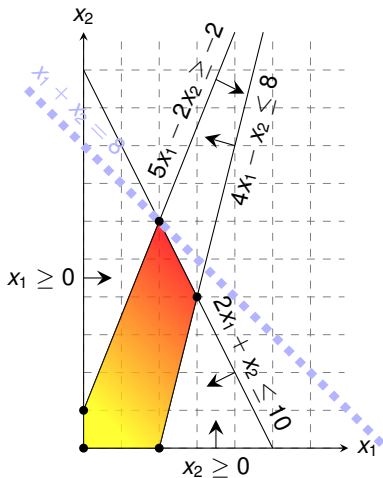
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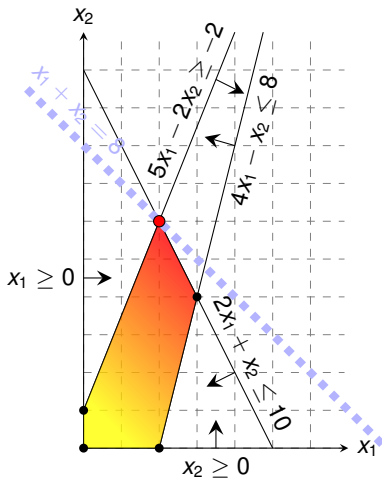
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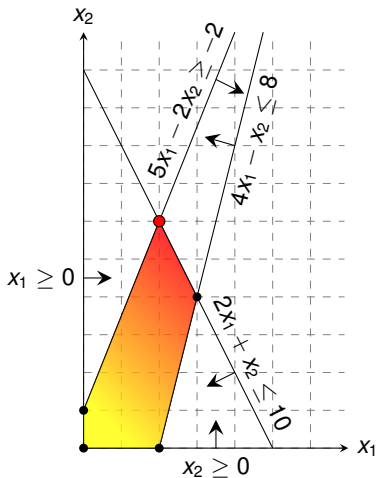




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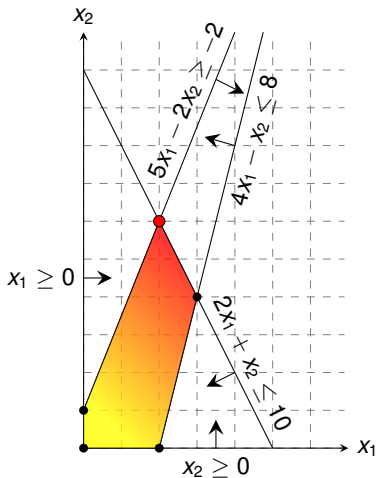
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While the same approach also works for higher-dimensions, we need to take a more systematic and algebraic procedure.



# Outline

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Introduction

Formulating Problems as Linear Programs

Standard and Slack Forms

Simplex Algorithm

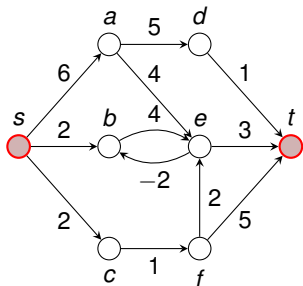
Finding an Initial Solution



## Shortest Paths

### Single-Pair Shortest Path Problem

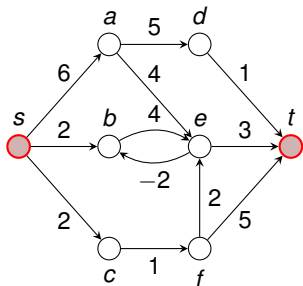
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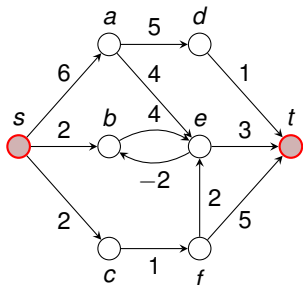


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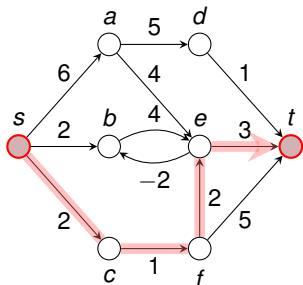


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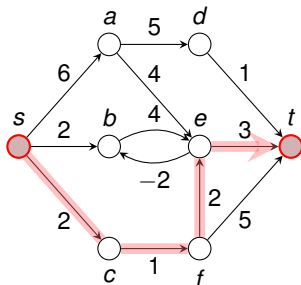


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### Shortest Paths as LP

subject to



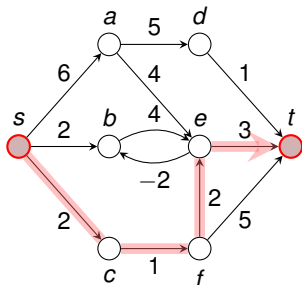


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$$\begin{aligned} d_v &\leq d_u + w(u, v) && \text{for each edge } (u, v) \in E, \\ d_s &= 0. \end{aligned}$$

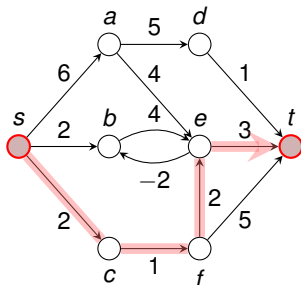


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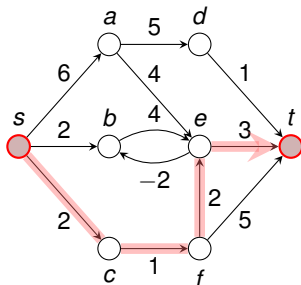


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this is a **maximization** problem!

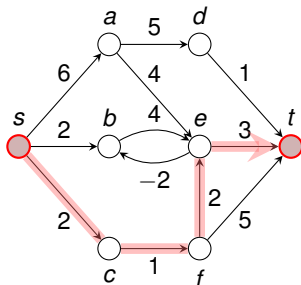


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Recall: When BELLMAN-FORD terminates, all these inequalities are satisfied.

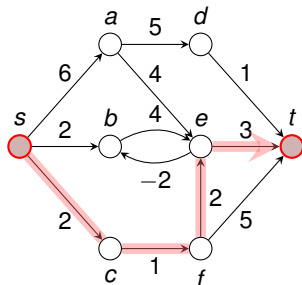


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this is a **maximization** problem!

Recall: When BELLMAN-FORD terminates, all these inequalities are satisfied.

Solution  $\bar{d}$  satisfies  $\bar{d}_v = \min_{u: (u,v) \in E} \{ \bar{d}_u + w(u, v) \}$



## Maximum Flow

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### Maximum Flow Problem

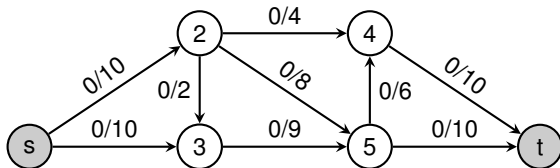
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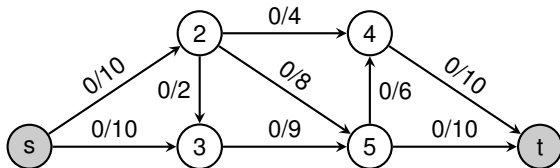
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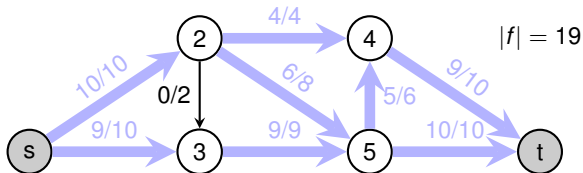




## Maximum Flow

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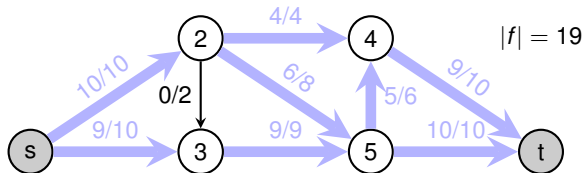
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### Maximum Flow as LP

maximize  
subject to

$$\sum_{v \in V} f_{sv} - \sum_{v \in V} f_{vs}$$

$$\begin{aligned} f_{uv} &\leq c(u, v) && \text{for each } u, v \in V, \\ \sum_{v \in V} f_{vu} &= \sum_{v \in V} f_{uv} && \text{for each } u \in V \setminus \{s, t\}, \\ f_{uv} &\geq 0 && \text{for each } u, v \in V. \end{aligned}$$



## Minimum-Cost Flow

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Extension of the Maximum Flow Problem

Minimum-Cost-Flow Problem



## Minimum-Cost Flow

### Extension of the Maximum Flow Problem

Minimum-Cost-Flow Problem

- **Given:** directed graph  $G = (V, E)$  with capacities  $c : E \rightarrow \mathbb{R}^+$ , pair of vertices  $s, t \in V$ , **cost function**  $a : E \rightarrow \mathbb{R}^+$ , **flow demand of  $d$  units**



## Minimum-Cost Flow

### Extension of the Maximum Flow Problem

#### Minimum-Cost-Flow Problem

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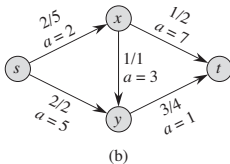
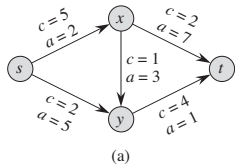


## Minimum-Cost Flow

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**Figure 29.3** (a) An example of a minimum-cost-flow problem. We denote the capacities by  $c$  and the costs by  $a$ . Vertex  $s$  is the source and vertex  $t$  is the sink, and we wish to send 4 units of flow from  $s$  to  $t$ . (b) A solution to the minimum-cost flow problem in which 4 units of flow are sent from  $s$  to  $t$ . For each edge, the flow and capacity are written as flow/capacity.



## Minimum-Cost Flow

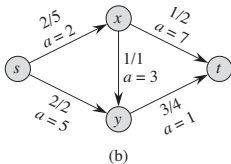
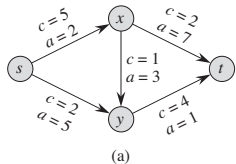
### Extension of the Maximum Flow Problem

#### Minimum-Cost-Flow Problem

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**Optimal Solution** with total cost:

$$\sum_{(u,v) \in E} a(u,v)f_{uv} = (2 \cdot 2) + (5 \cdot 2) + (3 \cdot 1) + (7 \cdot 1) + (1 \cdot 3) = 27$$



**Figure 29.3** (a) An example of a minimum-cost-flow problem. We denote the capacities by  $c$  and the costs by  $a$ . Vertex  $s$  is the source and vertex  $t$  is the sink, and we wish to send 4 units of flow from  $s$  to  $t$ . (b) A solution to the minimum-cost flow problem in which 4 units of flow are sent from  $s$  to  $t$ . For each edge, the flow and capacity are written as flow/capacity.



## Minimum-Cost Flow as a LP

Minimum Cost Flow as LP

minimize  $\sum_{(u,v) \in E} a(u,v) f_{uv}$

subject to

$$\begin{aligned} f_{uv} &\leq c(u,v) && \text{for each } u, v \in V, \\ \sum_{v \in V} f_{vu} - \sum_{v \in V} f_{uv} &= 0 && \text{for each } u \in V \setminus \{s, t\}, \\ \sum_{v \in V} f_{sv} - \sum_{v \in V} f_{vs} &= d, \\ f_{uv} &\geq 0 && \text{for each } u, v \in V. \end{aligned}$$





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Real power of Linear Programming comes from the ability to solve **new problems!**



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Introduction

Formulating Problems as Linear Programs

**Standard and Slack Forms**

Simplex Algorithm

Finding an Initial Solution



## Standard and Slack Forms

Standard Form

$$\text{maximize} \quad \sum_{j=1}^n c_j x_j$$

subject to

$$\sum_{j=1}^n a_{ij} x_j \leq b_i \quad \text{for } i = 1, 2, \dots, m$$
$$x_j \geq 0 \quad \text{for } j = 1, 2, \dots, n$$



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subject to

$n + m$  Constraints  $\left\{ \begin{array}{l} \sum_{j=1}^n a_{ij} x_j \leq b_i \quad \text{for } i = 1, 2, \dots, m \\ x_j \geq 0 \quad \text{for } j = 1, 2, \dots, n \end{array} \right.$



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Non-Negativity Constraints



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Non-Negativity Constraints

Standard Form (Matrix-Vector-Notation)

maximize  $c^T x$  Inner product of two vectors

subject to

$Ax \leq b$  Matrix-vector product  
 $x \geq 0$



## Converting Linear Programs into Standard Form

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Reasons for a LP not being in standard form:

1. The objective might be a **minimization** rather than **maximization**.
2. There might be variables without **nonnegativity constraints**.
3. There might be **equality constraints**.
4. There might be **inequality constraints** (with  $\geq$  instead of  $\leq$ ).





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**Goal:** Convert linear program into an **equivalent** program which is in standard form



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**Goal:** Convert linear program into an **equivalent** program which is in standard form

**Equivalence:** a correspondence (not necessarily a bijection) between solutions.



## Converting into Standard Form (1/5)

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subject to

$$x_1 + x_2 = 7$$

$$x_1 - 2x_2 \leq 4$$

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Negate objective function

$$\text{maximize } 2x_1 - 3x_2$$

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$$\begin{array}{ll} \text{maximize} & 2x_1 - 3x_2 \\ \text{subject to} & \\ & x_1 + x_2 = 7 \\ & x_1 - 2x_2 < 4 \\ & x_1 > 0 \end{array}$$





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Reasons for a LP not being in standard form:

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maximize  
subject to

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Replace  $x_2$  by two non-negative variables  $x_2'$  and  $x_2''$



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maximize  
subject to

$$2x_1 - 3x_2' + 3x_2''$$

$$x_1 + x_2' - x_2'' = 7$$

$$x_1 - 2x_2' + 2x_2'' < 4$$

$$x_1, x_2', x_2'' \geq 0$$



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$$\begin{array}{ll} \text{maximize} & 2x_1 - 3x'_2 + 3x''_2 \\ \text{subject to} & \\ & x_1 + x'_2 - x''_2 = 7 \\ & x_1 - 2x'_2 + 2x''_2 \leq 4 \\ & x_1, x'_2, x''_2 \geq 0 \end{array}$$



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Replace each equality  
by two inequalities.



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maximize  
subject to

$$2x_1 - 3x_2' + 3x_2''$$

$$x_1 + x_2' - x_2'' \leq 7$$

$$x_1 + x_2' - x_2'' \geq 7$$

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↓  
Negate respective inequalities.



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Negate respective inequalities.

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## Converting into Standard Form (5/5)

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$$\begin{array}{ll} \text{maximize} & 2x_1 - 3x_2 + 3x_3 \\ \text{subject to} & \\ & x_1 + x_2 - x_3 \leq 7 \\ & -x_1 - x_2 + x_3 \leq -7 \\ & x_1 - 2x_2 + 2x_3 \leq 4 \\ & x_1, x_2, x_3 \geq 0 \end{array}$$



## Converting into Standard Form (5/5)

Rename variable names (for consistency).

maximize  
subject to

$$\begin{array}{rcccccc} 2x_1 & - & 3x_2 & + & 3x_3 & & \\ x_1 & + & x_2 & - & x_3 & \leq & 7 \\ -x_1 & - & x_2 & + & x_3 & \leq & -7 \\ x_1 & - & 2x_2 & + & 2x_3 & \leq & 4 \\ x_1, x_2, x_3 & & & & & \geq & 0 \end{array}$$



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It is always possible to convert a linear program into standard form.



## Converting Standard Form into Slack Form (1/3)

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**Goal:** Convert **standard form** into **slack form**, where all constraints except for the non-negativity constraints are equalities.



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For the **simplex algorithm**, it is more convenient to work with equality constraints.



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Introducing Slack Variables





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- Let  $\sum_{j=1}^n a_{ij}x_j \leq b_i$  be an inequality constraint



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- Let  $\sum_{j=1}^n a_{ij}x_j \leq b_i$  be an inequality constraint
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$$s = b_i - \sum_{j=1}^n a_{ij}x_j$$



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$$s \geq 0.$$



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### Introducing Slack Variables

- Let  $\sum_{j=1}^n a_{ij}x_j \leq b_i$  be an inequality constraint
- Introduce a **slack variable**  $s$  by

$s$  measures the slack between the two sides of the inequality.

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$s$  measures the slack between the two sides of the inequality.

$$s = b_i - \sum_{j=1}^n a_{ij}x_j$$

$$s \geq 0.$$

- Denote slack variable of the  $i$ th inequality by  $x_{n+i}$



## Converting Standard Form into Slack Form (2/3)

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$$\begin{array}{rllllll} \text{maximize} & 2x_1 & - & 3x_2 & + & 3x_3 & & \\ \text{subject to} & & & & & & & \\ & x_1 & + & x_2 & - & x_3 & \leq & 7 \\ & -x_1 & - & x_2 & + & x_3 & \leq & -7 \\ & x_1 & - & 2x_2 & + & 2x_3 & \leq & 4 \\ & x_1, x_2, x_3 & & & & & \geq & 0 \end{array}$$



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$x_1, x_2, x_3$



Introduce slack variables





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subject to

$$x_4 = 7 - x_1 - x_2 + x_3$$



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$$\begin{array}{rcllclclcl} \text{maximize} & & & & 2x_1 & - & 3x_2 & + & 3x_3 \\ \text{subject to} & & & & & & & & \\ x_4 & = & 7 & - & x_1 & - & x_2 & + & x_3 \\ x_5 & = & -7 & + & x_1 & + & x_2 & - & x_3 \\ x_6 & = & 4 & - & x_1 & + & 2x_2 & - & 2x_3 \\ & & & & x_1, x_2, x_3, x_4, x_5, x_6 & \geq & 0 & & \end{array}$$



## Converting Standard Form into Slack Form (3/3)

maximize  
subject to

$$2x_1 - 3x_2 + 3x_3$$

$$x_4 = 7 - x_1 - x_2 + x_3$$

$$x_5 = -7 + x_1 + x_2 - x_3$$

$$x_6 = 4 - x_1 + 2x_2 - 2x_3$$

$$x_1, x_2, x_3, x_4, x_5, x_6 \geq 0$$

Use variable  $z$  to denote objective function  
and omit the nonnegativity constraints.



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$$x_1, x_2, x_3, x_4, x_5, x_6 \geq 0$$

Use variable  $z$  to denote objective function  
and omit the nonnegativity constraints.

$$z = 2x_1 - 3x_2 + 3x_3$$

$$x_4 = 7 - x_1 - x_2 + x_3$$

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This is called **slack form**.



## Basic and Non-Basic Variables

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**Basic Variables:**  $B = \{4, 5, 6\}$



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**Basic Variables:**  $B = \{4, 5, 6\}$

**Non-Basic Variables:**  $N = \{1, 2, 3\}$



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**Basic Variables:**  $B = \{4, 5, 6\}$

**Non-Basic Variables:**  $N = \{1, 2, 3\}$

Slack Form (Formal Definition)

Slack form is given by a tuple  $(N, B, A, b, c, v)$  so that

$$z = v + \sum_{j \in N} c_j x_j$$

$$x_i = b_i - \sum_{j \in N} a_{ij} x_j \quad \text{for } i \in B,$$

and all variables are non-negative.



## Basic and Non-Basic Variables

$$\begin{array}{rcccccccc} z & = & & & 2x_1 & - & 3x_2 & + & 3x_3 \\ x_4 & = & 7 & - & x_1 & - & x_2 & + & x_3 \\ x_5 & = & -7 & + & x_1 & + & x_2 & - & x_3 \\ x_6 & = & 4 & - & x_1 & + & 2x_2 & - & 2x_3 \end{array}$$

**Basic Variables:**  $B = \{4, 5, 6\}$

**Non-Basic Variables:**  $N = \{1, 2, 3\}$

Slack Form (Formal Definition)

Slack form is given by a tuple  $(N, B, A, b, c, v)$  so that

$$z = v + \sum_{j \in N} c_j x_j$$

$$x_i = b_i - \sum_{j \in N} a_{ij} x_j \quad \text{for } i \in B,$$

and all variables are non-negative.

Variables/Coefficients on the right hand side are indexed by  $B$  and  $N$ .



## Slack Form (Example)

---

$$\begin{aligned}z &= 28 - \frac{x_3}{6} - \frac{x_5}{6} - \frac{2x_6}{3} \\x_1 &= 8 + \frac{x_3}{6} + \frac{x_5}{6} - \frac{x_6}{3} \\x_2 &= 4 - \frac{8x_3}{3} - \frac{2x_5}{3} + \frac{x_6}{3} \\x_4 &= 18 - \frac{x_3}{2} + \frac{x_5}{2}\end{aligned}$$



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Slack Form Notation





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$$A = \begin{pmatrix} a_{13} & a_{15} & a_{16} \\ a_{23} & a_{25} & a_{26} \\ a_{43} & a_{45} & a_{46} \end{pmatrix} = \begin{pmatrix} -1/6 & -1/6 & 1/3 \\ 8/3 & 2/3 & -1/3 \\ 1/2 & -1/2 & 0 \end{pmatrix}$$



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- $v = 28$



## The Structure of Optimal Solutions

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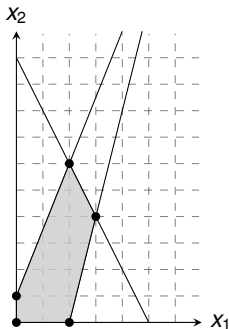
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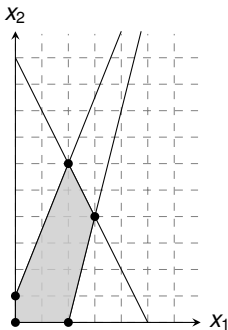
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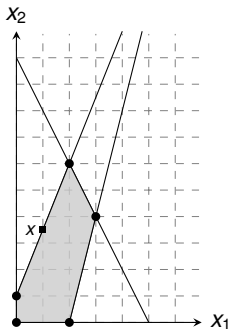
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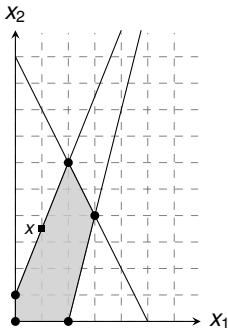
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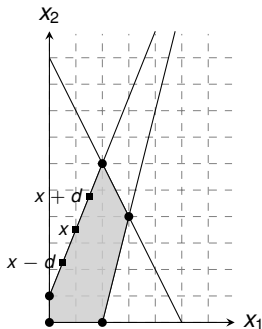
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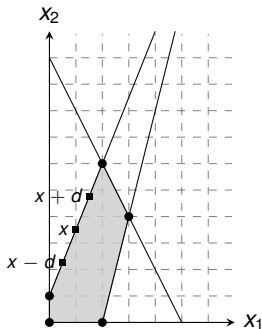
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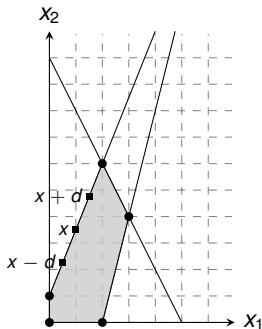
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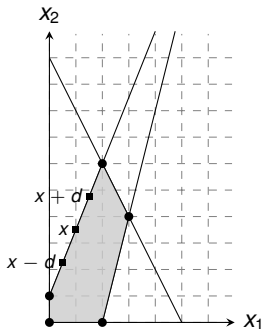
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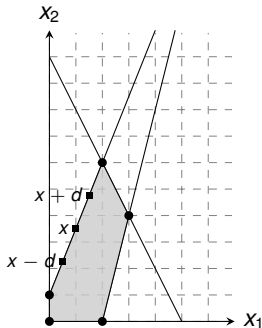
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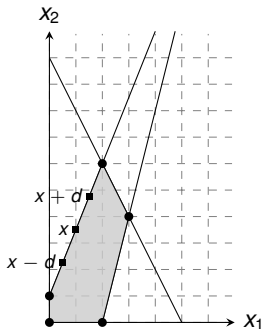
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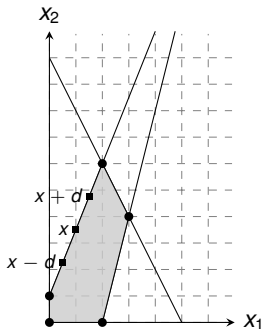
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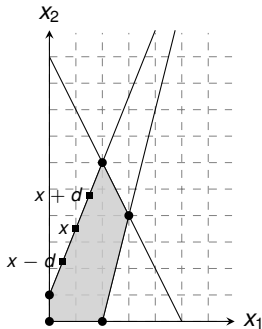
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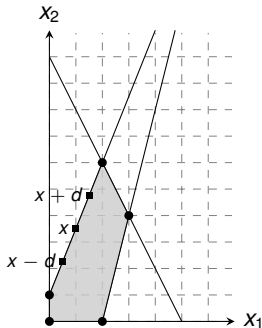
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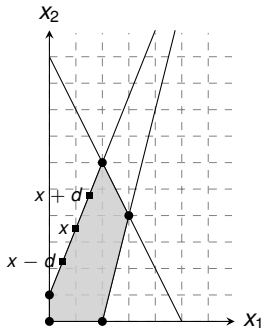
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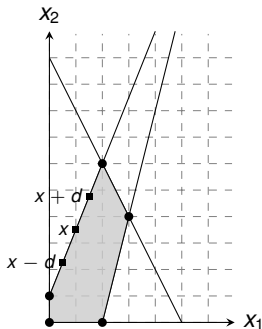
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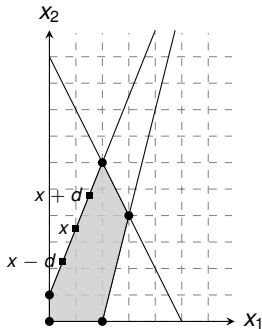
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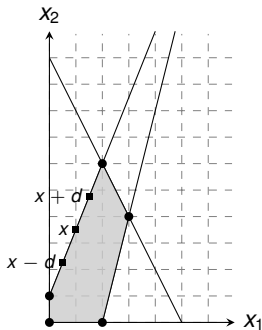
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# Outline

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Introduction

Formulating Problems as Linear Programs

Standard and Slack Forms

**Simplex Algorithm**

Finding an Initial Solution



## Simplex Algorithm: Introduction

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- classical method for solving linear programs (Dantzig, 1947)
- usually fast in practice although worst-case runtime not polynomial
- iterative procedure somewhat similar to Gaussian elimination



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- iterative procedure somewhat similar to Gaussian elimination

### Basic Idea:

- Each iteration corresponds to a “basic solution” of the slack form
- All non-basic variables are 0, and the basic variables are determined from the equality constraints
- Each iteration converts one slack form into an equivalent one while the objective value will not decrease
- Conversion (“pivoting”) is achieved by switching the roles of one basic and one non-basic variable



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- Each iteration corresponds to a “basic solution” of the slack form
- All non-basic variables are 0, and the basic variables are determined from the equality constraints
- Each iteration converts one slack form into an equivalent one while the objective value will not decrease In that sense, it is a greedy algorithm.
- Conversion (“pivoting”) is achieved by switching the roles of one basic and one non-basic variable



## Extended Example: Conversion into Slack Form

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$$\begin{array}{rllllll} \text{maximize} & 3x_1 & + & x_2 & + & 2x_3 & & & & \\ \text{subject to} & & & & & & & & & \\ & x_1 & + & x_2 & + & 3x_3 & \leq & 30 & & \\ & 2x_1 & + & 2x_2 & + & 5x_3 & \leq & 24 & & \\ & 4x_1 & + & x_2 & + & 2x_3 & \leq & 36 & & \\ & & & x_1, x_2, x_3 & & & \geq & 0 & & \end{array}$$



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Conversion into slack form



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Conversion into slack form



$$\begin{array}{rllllll} z & = & & 3x_1 & + & x_2 & + & 2x_3 \\ x_4 & = & 30 & - & x_1 & - & x_2 & - & 3x_3 \\ x_5 & = & 24 & - & 2x_1 & - & 2x_2 & - & 5x_3 \\ x_6 & = & 36 & - & 4x_1 & - & x_2 & - & 2x_3 \end{array}$$



## Extended Example: Iteration 1

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$$z = 3x_1 + x_2 + 2x_3$$

$$x_4 = 30 - x_1 - x_2 - 3x_3$$

$$x_5 = 24 - 2x_1 - 2x_2 - 5x_3$$

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Basic solution:  $(\bar{x}_1, \bar{x}_2, \dots, \bar{x}_6) = (0, 0, 0, 30, 24, 36)$



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This basic solution is **feasible**



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This basic solution is **feasible**

Objective value is 0.



## Extended Example: Iteration 1

Increasing the value of  $x_1$  would increase the objective value.

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Basic solution:  $(\bar{x}_1, \bar{x}_2, \dots, \bar{x}_6) = (0, 0, 0, 30, 24, 36)$

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Objective value is 0.



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The third constraint is the tightest and limits how much we can increase  $x_1$ .



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**Switch roles of  $x_1$  and  $x_6$ :**



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**Switch roles of  $x_1$  and  $x_6$ :**

- Solving for  $x_1$  yields:

$$x_1 = 9 - \frac{x_2}{4} - \frac{x_3}{2} - \frac{x_6}{4}.$$



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The third constraint is the tightest and limits how much we can increase  $x_1$ .

**Switch roles of  $x_1$  and  $x_6$ :**

- Solving for  $x_1$  yields:

$$x_1 = 9 - \frac{x_2}{4} - \frac{x_3}{2} - \frac{x_6}{4}.$$

- Substitute this into  $x_1$  in the other three equations





## Extended Example: Iteration 2

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$$\begin{aligned}z &= 27 + \frac{x_2}{4} + \frac{x_3}{2} - \frac{3x_6}{4} \\x_1 &= 9 - \frac{x_2}{4} - \frac{x_3}{2} - \frac{x_6}{4} \\x_4 &= 21 - \frac{3x_2}{4} - \frac{5x_3}{2} + \frac{x_6}{4} \\x_5 &= 6 - \frac{3x_2}{2} - 4x_3 + \frac{x_6}{2}\end{aligned}$$



## Extended Example: Iteration 2

$$\begin{aligned}z &= 27 + \frac{x_2}{4} + \frac{x_3}{2} - \frac{3x_6}{4} \\x_1 &= 9 - \frac{x_2}{4} - \frac{x_3}{2} - \frac{x_6}{4} \\x_4 &= 21 - \frac{3x_2}{4} - \frac{5x_3}{2} + \frac{x_6}{4} \\x_5 &= 6 - \frac{3x_2}{2} - 4x_3 + \frac{x_6}{2}\end{aligned}$$

Basic solution:  $(\bar{x}_1, \bar{x}_2, \dots, \bar{x}_6) = (9, 0, 0, 21, 6, 0)$  with objective value 27



## Extended Example: Iteration 2

Increasing the value of  $x_3$  would increase the objective value.

$$\begin{aligned}z &= 27 + \frac{x_2}{4} + \frac{x_3}{2} - \frac{3x_6}{4} \\x_1 &= 9 - \frac{x_2}{4} - \frac{x_3}{2} - \frac{x_6}{4} \\x_4 &= 21 - \frac{3x_2}{4} - \frac{5x_3}{2} + \frac{x_6}{4} \\x_5 &= 6 - \frac{3x_2}{2} - 4x_3 + \frac{x_6}{2}\end{aligned}$$

Basic solution:  $(\bar{x}_1, \bar{x}_2, \dots, \bar{x}_6) = (9, 0, 0, 21, 6, 0)$  with objective value 27



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Increasing the value of  $x_3$  would increase the objective value.

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The third constraint is the tightest and limits how much we can increase  $x_3$ .



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Increasing the value of  $x_3$  would increase the objective value.

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The third constraint is the tightest and limits how much we can increase  $x_3$ .

**Switch roles of  $x_3$  and  $x_5$ :**



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The third constraint is the tightest and limits how much we can increase  $x_3$ .

**Switch roles of  $x_3$  and  $x_5$ :**

- Solving for  $x_3$  yields:

$$x_3 = \frac{3}{2} - \frac{3x_2}{8} - \frac{x_5}{4} - \frac{x_6}{8}.$$



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**Switch roles of  $x_3$  and  $x_5$ :**

- Solving for  $x_3$  yields:

$$x_3 = \frac{3}{2} - \frac{3x_2}{8} - \frac{x_5}{4} - \frac{x_6}{8}.$$

- Substitute this into  $x_3$  in the other three equations



## Extended Example: Iteration 3

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$$\begin{aligned}z &= \frac{111}{4} + \frac{x_2}{16} - \frac{x_5}{8} - \frac{11x_6}{16} \\x_1 &= \frac{33}{4} - \frac{x_2}{16} + \frac{x_5}{8} - \frac{5x_6}{16} \\x_3 &= \frac{3}{2} - \frac{3x_2}{8} - \frac{x_5}{4} + \frac{x_6}{8} \\x_4 &= \frac{69}{4} + \frac{3x_2}{16} + \frac{5x_5}{8} - \frac{x_6}{16}\end{aligned}$$





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Basic solution:  $(\bar{x}_1, \bar{x}_2, \dots, \bar{x}_6) = (\frac{33}{4}, 0, \frac{3}{2}, \frac{69}{4}, 0, 0)$  with objective value  $\frac{111}{4} = 27.75$



## Extended Example: Iteration 3

Increasing the value of  $x_2$  would increase the objective value.

$$\begin{aligned}z &= \frac{111}{4} + \frac{x_2}{16} - \frac{x_5}{8} - \frac{11x_6}{16} \\x_1 &= \frac{33}{4} - \frac{x_2}{16} + \frac{x_5}{8} - \frac{5x_6}{16} \\x_3 &= \frac{3}{2} - \frac{3x_2}{8} - \frac{x_5}{4} + \frac{x_6}{8} \\x_4 &= \frac{69}{4} + \frac{3x_2}{16} + \frac{5x_5}{8} - \frac{x_6}{16}\end{aligned}$$

Basic solution:  $(\bar{x}_1, \bar{x}_2, \dots, \bar{x}_6) = (\frac{33}{4}, 0, \frac{3}{2}, \frac{69}{4}, 0, 0)$  with objective value  $\frac{111}{4} = 27.75$



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Increasing the value of  $x_2$  would increase the objective value.

$$z = \frac{111}{4} + \frac{x_2}{16} - \frac{x_5}{8} - \frac{11x_6}{16}$$

$$x_1 = \frac{33}{4} - \frac{x_2}{16} + \frac{x_5}{8} - \frac{5x_6}{16}$$

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$$x_4 = \frac{69}{4} + \frac{3x_2}{16} + \frac{5x_5}{8} - \frac{x_6}{16}$$

The second constraint is the tightest and limits how much we can increase  $x_2$ .



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**Switch roles of  $x_2$  and  $x_3$ :**



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Increasing the value of  $x_2$  would increase the objective value.

$$z = \frac{111}{4} + \frac{x_2}{16} - \frac{x_5}{8} - \frac{11x_6}{16}$$

$$x_1 = \frac{33}{4} - \frac{x_2}{16} + \frac{x_5}{8} - \frac{5x_6}{16}$$

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The second constraint is the tightest and limits how much we can increase  $x_2$ .

**Switch roles of  $x_2$  and  $x_3$ :**

- Solving for  $x_2$  yields:

$$x_2 = 4 - \frac{8x_3}{3} - \frac{2x_5}{3} + \frac{x_6}{3}.$$



## Extended Example: Iteration 3

Increasing the value of  $x_2$  would increase the objective value.

$$z = \frac{111}{4} + \frac{x_2}{16} - \frac{x_5}{8} - \frac{11x_6}{16}$$

$$x_1 = \frac{33}{4} - \frac{x_2}{16} + \frac{x_5}{8} - \frac{5x_6}{16}$$

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$$x_4 = \frac{69}{4} + \frac{3x_2}{16} + \frac{5x_5}{8} - \frac{x_6}{16}$$

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- Solving for  $x_2$  yields:

$$x_2 = 4 - \frac{8x_3}{3} - \frac{2x_5}{3} + \frac{x_6}{3}.$$

- Substitute this into  $x_2$  in the other three equations



## Extended Example: Iteration 4

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$$\begin{aligned}z &= 28 - \frac{x_3}{6} - \frac{x_5}{6} - \frac{2x_6}{3} \\x_1 &= 8 + \frac{x_3}{6} + \frac{x_5}{6} - \frac{x_6}{3} \\x_2 &= 4 - \frac{8x_3}{3} - \frac{2x_5}{3} + \frac{x_6}{3} \\x_4 &= 18 - \frac{x_3}{2} + \frac{x_5}{2}\end{aligned}$$



## Extended Example: Iteration 4

$$\begin{aligned}z &= 28 - \frac{x_3}{6} - \frac{x_5}{6} - \frac{2x_6}{3} \\x_1 &= 8 + \frac{x_3}{6} + \frac{x_5}{6} - \frac{x_6}{3} \\x_2 &= 4 - \frac{8x_3}{3} - \frac{2x_5}{3} + \frac{x_6}{3} \\x_4 &= 18 - \frac{x_3}{2} + \frac{x_5}{2}\end{aligned}$$

Basic solution:  $(\bar{x}_1, \bar{x}_2, \dots, \bar{x}_6) = (8, 4, 0, 18, 0, 0)$  with objective value 28





## Extended Example: Iteration 4

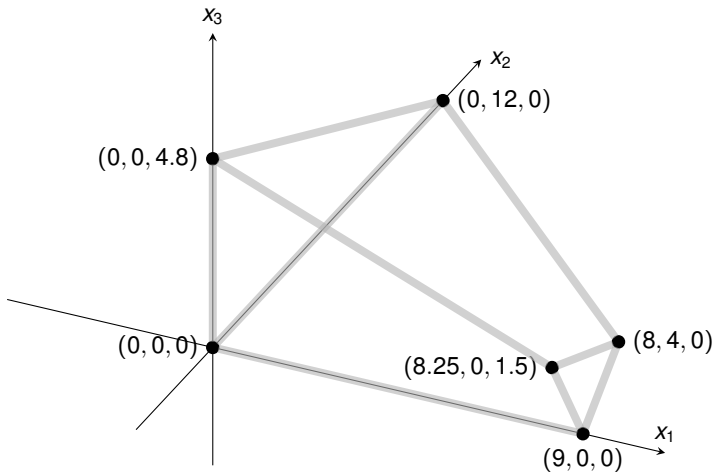
All coefficients are negative, and hence this basic solution is **optimal!**

$$\begin{aligned}z &= 28 - \frac{x_3}{6} - \frac{x_5}{6} - \frac{2x_6}{3} \\x_1 &= 8 + \frac{x_3}{6} + \frac{x_5}{6} - \frac{x_6}{3} \\x_2 &= 4 - \frac{8x_3}{3} - \frac{2x_5}{3} + \frac{x_6}{3} \\x_4 &= 18 - \frac{x_3}{2} + \frac{x_5}{2}\end{aligned}$$

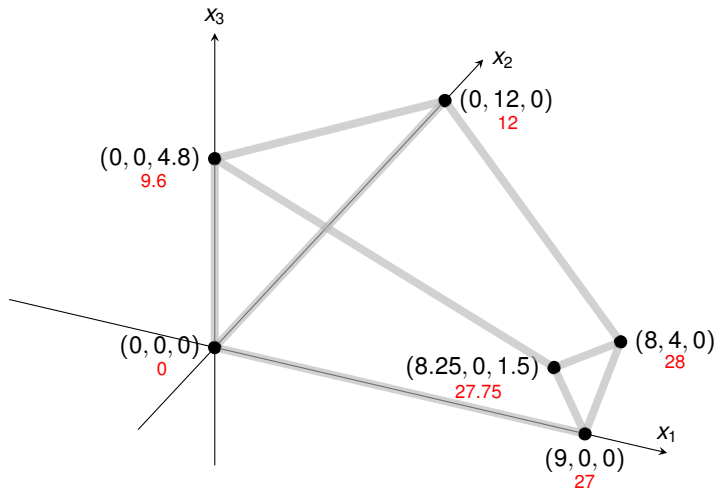
Basic solution:  $(\bar{x}_1, \bar{x}_2, \dots, \bar{x}_6) = (8, 4, 0, 18, 0, 0)$  with objective value 28



## Extended Example: Visualization of SIMPLEX



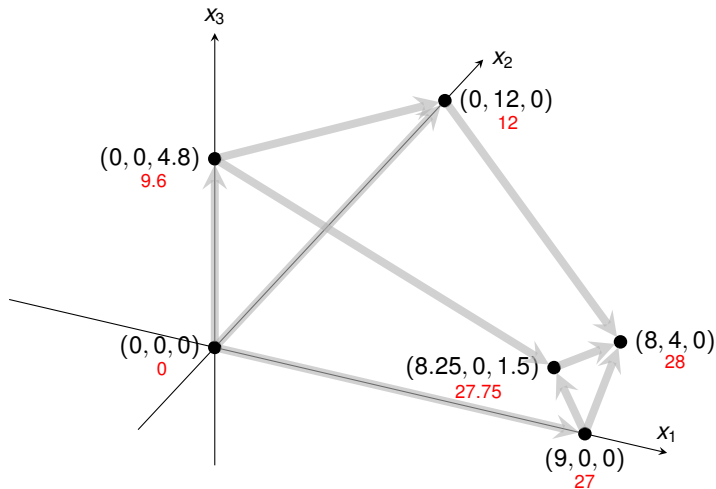
## Extended Example: Visualization of SIMPLEX



**Exercise:** How many basic solutions (including non-feasible ones) are there?



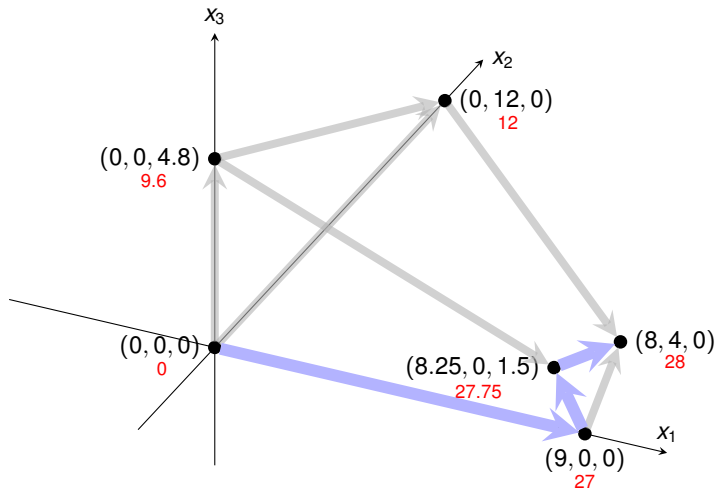
## Extended Example: Visualization of SIMPLEX



**Exercise:** How many basic solutions (including non-feasible ones) are there?



## Extended Example: Visualization of SIMPLEX



**Exercise:** How many basic solutions (including non-feasible ones) are there?



## Extended Example: Alternative Runs (1/2)

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$$\begin{array}{rcccccccc} z & = & & & 3x_1 & + & x_2 & + & 2x_3 \\ x_4 & = & 30 & - & x_1 & - & x_2 & - & 3x_3 \\ x_5 & = & 24 & - & 2x_1 & - & 2x_2 & - & 5x_3 \\ x_6 & = & 36 & - & 4x_1 & - & x_2 & - & 2x_3 \end{array}$$



## Extended Example: Alternative Runs (1/2)

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$$\begin{array}{rclclclcl} z & = & & 3x_1 & + & x_2 & + & 2x_3 \\ x_4 & = & 30 & - & x_1 & - & x_2 & - & 3x_3 \\ x_5 & = & 24 & - & 2x_1 & - & 2x_2 & - & 5x_3 \\ x_6 & = & 36 & - & 4x_1 & - & x_2 & - & 2x_3 \end{array}$$

↓ Switch roles of  $x_2$  and  $x_5$



## Extended Example: Alternative Runs (1/2)

$$\begin{array}{rcllclcl} z & = & & 3x_1 & + & x_2 & + & 2x_3 \\ x_4 & = & 30 & - & x_1 & - & x_2 & - & 3x_3 \\ x_5 & = & 24 & - & 2x_1 & - & 2x_2 & - & 5x_3 \\ x_6 & = & 36 & - & 4x_1 & - & x_2 & - & 2x_3 \end{array}$$

Switch roles of  $x_2$  and  $x_5$

↓

$$\begin{array}{rcllclcl} z & = & 12 & + & 2x_1 & - & \frac{x_3}{2} & - & \frac{x_5}{2} \\ x_2 & = & 12 & - & x_1 & - & \frac{5x_3}{2} & - & \frac{x_5}{2} \\ x_4 & = & 18 & - & x_2 & - & \frac{x_3}{2} & + & \frac{x_5}{2} \\ x_6 & = & 24 & - & 3x_1 & + & \frac{x_3}{2} & + & \frac{x_5}{2} \end{array}$$





## Extended Example: Alternative Runs (1/2)

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Switch roles of  $x_2$  and  $x_5$

$$\begin{array}{rclclcl} z & = & 12 & + & 2x_1 & - & \frac{x_3}{2} & - & \frac{x_5}{2} \\ x_2 & = & 12 & - & x_1 & - & \frac{5x_3}{2} & - & \frac{x_5}{2} \\ x_4 & = & 18 & - & x_2 & - & \frac{x_3}{2} & + & \frac{x_5}{2} \\ x_6 & = & 24 & - & 3x_1 & + & \frac{x_3}{2} & + & \frac{x_5}{2} \end{array}$$

Switch roles of  $x_1$  and  $x_6$



## Extended Example: Alternative Runs (1/2)

$$\begin{array}{rcllclcl} z & = & & 3x_1 & + & x_2 & + & 2x_3 \\ x_4 & = & 30 & - & x_1 & - & x_2 & - & 3x_3 \\ x_5 & = & 24 & - & 2x_1 & - & 2x_2 & - & 5x_3 \\ x_6 & = & 36 & - & 4x_1 & - & x_2 & - & 2x_3 \end{array}$$

Switch roles of  $x_2$  and  $x_5$

$$\begin{array}{rcllclcl} z & = & 12 & + & 2x_1 & - & \frac{x_3}{2} & - & \frac{x_5}{2} \\ x_2 & = & 12 & - & x_1 & - & \frac{5x_3}{2} & - & \frac{x_5}{2} \\ x_4 & = & 18 & - & x_2 & - & \frac{x_3}{2} & + & \frac{x_5}{2} \\ x_6 & = & 24 & - & 3x_1 & + & \frac{x_3}{2} & + & \frac{x_5}{2} \end{array}$$

Switch roles of  $x_1$  and  $x_6$

$$\begin{array}{rcllclcl} z & = & 28 & - & \frac{x_3}{6} & - & \frac{x_5}{6} & - & \frac{2x_6}{3} \\ x_1 & = & 8 & + & \frac{x_3}{6} & + & \frac{x_5}{6} & - & \frac{x_6}{3} \\ x_2 & = & 4 & - & \frac{8x_3}{3} & - & \frac{2x_5}{3} & + & \frac{x_6}{3} \\ x_4 & = & 18 & - & \frac{x_3}{2} & + & \frac{x_5}{2} & & \end{array}$$



## Extended Example: Alternative Runs (2/2)

---

$$\begin{array}{rclclclcl} z & = & & 3x_1 & + & x_2 & + & 2x_3 \\ x_4 & = & 30 & - & x_1 & - & x_2 & - & 3x_3 \\ x_5 & = & 24 & - & 2x_1 & - & 2x_2 & - & 5x_3 \\ x_6 & = & 36 & - & 4x_1 & - & x_2 & - & 2x_3 \end{array}$$



## Extended Example: Alternative Runs (2/2)

---

$$\begin{array}{rclclclcl} z & = & & 3x_1 & + & x_2 & + & 2x_3 \\ x_4 & = & 30 & - & x_1 & - & x_2 & - & 3x_3 \\ x_5 & = & 24 & - & 2x_1 & - & 2x_2 & - & 5x_3 \\ x_6 & = & 36 & - & 4x_1 & - & x_2 & - & 2x_3 \end{array}$$

↓  
Switch roles of  $x_3$  and  $x_5$



## Extended Example: Alternative Runs (2/2)

$$\begin{aligned}z &= && 3x_1 & + & x_2 & + & 2x_3 \\x_4 &= & 30 & - & x_1 & - & x_2 & - & 3x_3 \\x_5 &= & 24 & - & 2x_1 & - & 2x_2 & - & 5x_3 \\x_6 &= & 36 & - & 4x_1 & - & x_2 & - & 2x_3\end{aligned}$$

Switch roles of  $x_3$  and  $x_5$

$$\begin{aligned}z &= & \frac{48}{5} & + & \frac{11x_1}{5} & + & \frac{x_2}{5} & - & \frac{2x_5}{5} \\x_4 &= & \frac{78}{5} & + & \frac{x_1}{5} & + & \frac{x_2}{5} & + & \frac{3x_5}{5} \\x_3 &= & \frac{24}{5} & - & \frac{2x_1}{5} & - & \frac{2x_2}{5} & - & \frac{x_5}{5} \\x_6 &= & \frac{132}{5} & - & \frac{16x_1}{5} & - & \frac{x_2}{5} & + & \frac{2x_3}{5}\end{aligned}$$



## Extended Example: Alternative Runs (2/2)

$$\begin{aligned}z &= && 3x_1 & + & x_2 & + & 2x_3 \\x_4 &= & 30 & - & x_1 & - & x_2 & - & 3x_3 \\x_5 &= & 24 & - & 2x_1 & - & 2x_2 & - & 5x_3 \\x_6 &= & 36 & - & 4x_1 & - & x_2 & - & 2x_3\end{aligned}$$

Switch roles of  $x_3$  and  $x_5$

$$\begin{aligned}z &= & \frac{48}{5} & + & \frac{11x_1}{5} & + & \frac{x_2}{5} & - & \frac{2x_5}{5} \\x_4 &= & \frac{78}{5} & + & \frac{x_1}{5} & + & \frac{x_2}{5} & + & \frac{3x_5}{5} \\x_3 &= & \frac{24}{5} & - & \frac{2x_1}{5} & - & \frac{2x_2}{5} & - & \frac{x_5}{5} \\x_6 &= & \frac{132}{5} & - & \frac{16x_1}{5} & - & \frac{x_2}{5} & + & \frac{2x_3}{5}\end{aligned}$$

Switch roles of  $x_1$  and  $x_6$



## Extended Example: Alternative Runs (2/2)

$$\begin{aligned}
 z &= && 3x_1 &+& x_2 &+& 2x_3 \\
 x_4 &= &30 &-& x_1 &-& x_2 &-& 3x_3 \\
 x_5 &= &24 &-& 2x_1 &-& 2x_2 &-& 5x_3 \\
 x_6 &= &36 &-& 4x_1 &-& x_2 &-& 2x_3
 \end{aligned}$$

Switch roles of  $x_3$  and  $x_5$

$$\begin{aligned}
 z &= &\frac{48}{5} &+& \frac{11x_1}{5} &+& \frac{x_2}{5} &-& \frac{2x_5}{5} \\
 x_4 &= &\frac{78}{5} &+& \frac{x_1}{5} &+& \frac{x_2}{5} &+& \frac{3x_5}{5} \\
 x_3 &= &\frac{24}{5} &-& \frac{2x_1}{5} &-& \frac{2x_2}{5} &-& \frac{x_5}{5} \\
 x_6 &= &\frac{132}{5} &-& \frac{16x_1}{5} &-& \frac{x_2}{5} &+& \frac{2x_3}{5}
 \end{aligned}$$

Switch roles of  $x_1$  and  $x_6$

$$\begin{aligned}
 z &= &\frac{111}{4} &+& \frac{x_2}{16} &-& \frac{x_5}{8} &-& \frac{11x_6}{16} \\
 x_1 &= &\frac{33}{4} &-& \frac{x_2}{16} &+& \frac{x_5}{8} &-& \frac{5x_6}{16} \\
 x_3 &= &\frac{3}{2} &-& \frac{3x_2}{8} &-& \frac{x_5}{4} &+& \frac{x_6}{8} \\
 x_4 &= &\frac{69}{4} &+& \frac{3x_2}{16} &+& \frac{5x_5}{8} &-& \frac{x_6}{16}
 \end{aligned}$$



## Extended Example: Alternative Runs (2/2)

$$\begin{aligned}
 z &= && 3x_1 &+& x_2 &+& 2x_3 \\
 x_4 &= &30 &-& x_1 &-& x_2 &-& 3x_3 \\
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 \end{aligned}$$

Switch roles of  $x_3$  and  $x_5$

$$\begin{aligned}
 z &= &\frac{48}{5} &+& \frac{11x_1}{5} &+& \frac{x_2}{5} &-& \frac{2x_5}{5} \\
 x_4 &= &\frac{78}{5} &+& \frac{x_1}{5} &+& \frac{x_2}{5} &+& \frac{3x_5}{5} \\
 x_3 &= &\frac{24}{5} &-& \frac{2x_1}{5} &-& \frac{2x_2}{5} &-& \frac{x_5}{5} \\
 x_6 &= &\frac{132}{5} &-& \frac{16x_1}{5} &-& \frac{x_2}{5} &+& \frac{2x_3}{5}
 \end{aligned}$$

Switch roles of  $x_1$  and  $x_6$

Switch roles of  $x_2$  and  $x_3$

$$\begin{aligned}
 z &= &\frac{111}{4} &+& \frac{x_2}{16} &-& \frac{x_5}{8} &-& \frac{11x_6}{16} \\
 x_1 &= &\frac{33}{4} &-& \frac{x_2}{16} &+& \frac{x_5}{8} &-& \frac{5x_6}{16} \\
 x_3 &= &\frac{3}{2} &-& \frac{3x_2}{8} &-& \frac{x_5}{4} &+& \frac{x_6}{8} \\
 x_4 &= &\frac{69}{4} &+& \frac{3x_2}{16} &+& \frac{5x_5}{8} &-& \frac{x_6}{16}
 \end{aligned}$$





## Extended Example: Alternative Runs (2/2)

$$\begin{array}{rcl}
 z & = & 3x_1 + x_2 + 2x_3 \\
 x_4 & = & 30 - x_1 - x_2 - 3x_3 \\
 x_5 & = & 24 - 2x_1 - 2x_2 - 5x_3 \\
 x_6 & = & 36 - 4x_1 - x_2 - 2x_3
 \end{array}$$

Switch roles of  $x_3$  and  $x_5$

$$\begin{array}{rcl}
 z & = & \frac{48}{5} + \frac{11x_1}{5} + \frac{x_2}{5} - \frac{2x_5}{5} \\
 x_4 & = & \frac{78}{5} + \frac{x_1}{5} + \frac{x_2}{5} + \frac{3x_5}{5} \\
 x_3 & = & \frac{24}{5} - \frac{2x_1}{5} - \frac{2x_2}{5} - \frac{x_5}{5} \\
 x_6 & = & \frac{132}{5} - \frac{16x_1}{5} - \frac{x_2}{5} + \frac{2x_3}{5}
 \end{array}$$

Switch roles of  $x_1$  and  $x_6$

Switch roles of  $x_2$  and  $x_3$

$$\begin{array}{rcl}
 z & = & \frac{111}{4} + \frac{x_2}{16} - \frac{x_5}{8} - \frac{11x_6}{16} \\
 x_1 & = & \frac{33}{4} - \frac{x_2}{16} + \frac{x_5}{8} - \frac{5x_6}{16} \\
 x_3 & = & \frac{3}{2} - \frac{3x_2}{8} - \frac{x_5}{4} + \frac{x_6}{8} \\
 x_4 & = & \frac{69}{4} + \frac{3x_2}{16} + \frac{5x_5}{8} - \frac{x_6}{16}
 \end{array}$$

$$\begin{array}{rcl}
 z & = & 28 - \frac{x_3}{6} - \frac{x_5}{6} - \frac{2x_6}{3} \\
 x_1 & = & 8 + \frac{x_3}{6} + \frac{x_5}{6} - \frac{x_6}{3} \\
 x_2 & = & 4 - \frac{8x_3}{3} - \frac{2x_5}{3} + \frac{x_6}{3} \\
 x_4 & = & 18 - \frac{x_3}{2} + \frac{x_5}{2}
 \end{array}$$



## The Pivot Step Formally

PIVOT( $N, B, A, b, c, v, l, e$ )

```
1 // Compute the coefficients of the equation for new basic variable  $x_e$ .
2 let  $\hat{A}$  be a new  $m \times n$  matrix
3  $\hat{b}_e = b_l/a_{le}$ 
4 for each  $j \in N - \{e\}$ 
5      $\hat{a}_{ej} = a_{lj}/a_{le}$ 
6  $\hat{a}_{el} = 1/a_{le}$ 
7 // Compute the coefficients of the remaining constraints.
8 for each  $i \in B - \{l\}$ 
9      $\hat{b}_i = b_i - a_{ie}\hat{b}_e$ 
10    for each  $j \in N - \{e\}$ 
11         $\hat{a}_{ij} = a_{ij} - a_{ie}\hat{a}_{ej}$ 
12     $\hat{a}_{il} = -a_{ie}\hat{a}_{el}$ 
13 // Compute the objective function.
14  $\hat{v} = v + c_e\hat{b}_e$ 
15 for each  $j \in N - \{e\}$ 
16      $\hat{c}_j = c_j - c_e\hat{a}_{ej}$ 
17  $\hat{c}_l = -c_e\hat{a}_{el}$ 
18 // Compute new sets of basic and nonbasic variables.
19  $\hat{N} = N - \{e\} \cup \{l\}$ 
20  $\hat{B} = B - \{l\} \cup \{e\}$ 
21 return ( $\hat{N}, \hat{B}, \hat{A}, \hat{b}, \hat{c}, \hat{v}$ )
```



## The Pivot Step Formally

PIVOT( $N, B, A, b, c, v, l, e$ )

```
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```

Rewrite “tight” equation  
for entering variable  $x_e$ .



## The Pivot Step Formally

PIVOT( $N, B, A, b, c, v, l, e$ )

```
1 // Compute the coefficients of the equation for new basic variable  $x_e$ .
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```

Rewrite “tight” equation for entering variable  $x_e$ .

Substituting  $x_e$  into other equations.



## The Pivot Step Formally

PIVOT( $N, B, A, b, c, v, l, e$ )

1 // Compute the coefficients of the equation for new basic variable  $x_e$ .

2 let  $\hat{A}$  be a new  $m \times n$  matrix

3  $\hat{b}_e = b_l/a_{le}$

4 **for** each  $j \in N - \{e\}$

5      $\hat{a}_{ej} = a_{lj}/a_{le}$

6  $\hat{a}_{el} = 1/a_{le}$

7 // Compute the coefficients of the remaining constraints.

8 **for** each  $i \in B - \{l\}$

9      $\hat{b}_i = b_i - a_{ie}\hat{b}_e$

10     **for** each  $j \in N - \{e\}$

11          $\hat{a}_{ij} = a_{ij} - a_{ie}\hat{a}_{ej}$

12      $\hat{a}_{il} = -a_{ie}\hat{a}_{el}$

13 // Compute the objective function.

14  $\hat{v} = v + c_e\hat{b}_e$

15 **for** each  $j \in N - \{e\}$

16      $\hat{c}_j = c_j - c_e\hat{a}_{ej}$

17  $\hat{c}_l = -c_e\hat{a}_{el}$

18 // Compute new sets of basic and nonbasic variables.

19  $\hat{N} = N - \{e\} \cup \{l\}$

20  $\hat{B} = B - \{l\} \cup \{e\}$

21 **return** ( $\hat{N}, \hat{B}, \hat{A}, \hat{b}, \hat{c}, \hat{v}$ )

Rewrite “tight” equation for entering variable  $x_e$ .

Substituting  $x_e$  into other equations.

Substituting  $x_e$  into objective function.



## The Pivot Step Formally

PIVOT( $N, B, A, b, c, v, l, e$ )

```
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21 return ( $\hat{N}, \hat{B}, \hat{A}, \hat{b}, \hat{c}, \hat{v}$ )
```

Rewrite "tight" equation for entering variable  $x_e$ .

Substituting  $x_e$  into other equations.

Substituting  $x_e$  into objective function.

Update non-basic and basic variables



## The Pivot Step Formally

PIVOT( $N, B, A, b, c, v, l, e$ )

```
1 // Compute the coefficients of the equation for new basic variable  $x_e$ .
2 let  $\hat{A}$  be a new  $m \times n$  matrix
3  $\hat{b}_e = b_l/a_{le}$ 
4 for each  $j \in N - \{e\}$  Need that  $a_{le} \neq 0!$ 
5      $\hat{a}_{ej} = a_{lj}/a_{le}$ 
6  $\hat{a}_{el} = 1/a_{le}$ 
7 // Compute the coefficients of the remaining constraints.
8 for each  $i \in B - \{l\}$ 
9      $\hat{b}_i = b_i - a_{ie}\hat{b}_e$ 
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21 return ( $\hat{N}, \hat{B}, \hat{A}, \hat{b}, \hat{c}, \hat{v}$ )
```

Rewrite "tight" equation for entering variable  $x_e$ .

Substituting  $x_e$  into other equations.

Substituting  $x_e$  into objective function.

Update non-basic and basic variables



## Effect of the Pivot Step (extra material, non-examinable)

— Lemma 29.1 —

Consider a call to  $\text{PIVOT}(N, B, A, b, c, v, l, e)$  in which  $a_{le} \neq 0$ . Let the values returned from the call be  $(\hat{N}, \hat{B}, \hat{A}, \hat{b}, \hat{c}, \hat{v})$ , and let  $\bar{x}$  denote the basic solution after the call. Then





## Effect of the Pivot Step (extra material, non-examinable)

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1.  $\bar{x}_j = 0$  for each  $j \in \hat{N}$ .
2.  $\bar{x}_e = b_l/a_{le}$ .
3.  $\bar{x}_i = b_i - a_{ie}\hat{b}_e$  for each  $i \in \hat{B} \setminus \{e\}$ .



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Proof:



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3.  $\bar{x}_i = b_i - a_{ie}\widehat{b}_e$  for each  $i \in \widehat{B} \setminus \{e\}$ .

Proof:

1. holds since the basic solution always sets all non-basic variables to zero.
2. When we set each non-basic variable to 0 in a constraint

$$x_i = \widehat{b}_i - \sum_{j \in \widehat{N}} \widehat{a}_{ij} x_j,$$

we have  $\bar{x}_i = \widehat{b}_i$  for each  $i \in \widehat{B}$ . Hence  $\bar{x}_e = \widehat{b}_e = b_l/a_{le}$ .

3. After substituting into the other constraints, we have

$$\bar{x}_i = \widehat{b}_i = b_i - a_{ie}\widehat{b}_e.$$



## Effect of the Pivot Step (extra material, non-examinable)

— Lemma 29.1 —

Consider a call to  $\text{PIVOT}(N, B, A, b, c, v, l, e)$  in which  $a_{le} \neq 0$ . Let the values returned from the call be  $(\widehat{N}, \widehat{B}, \widehat{A}, \widehat{b}, \widehat{c}, \widehat{v})$ , and let  $\bar{x}$  denote the basic solution after the call. Then

1.  $\bar{x}_j = 0$  for each  $j \in \widehat{N}$ .
2.  $\bar{x}_e = b_l/a_{le}$ .
3.  $\bar{x}_i = b_i - a_{ie}\widehat{b}_e$  for each  $i \in \widehat{B} \setminus \{e\}$ .

Proof:

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$$x_i = \widehat{b}_i - \sum_{j \in \widehat{N}} \widehat{a}_{ij} x_j,$$

we have  $\bar{x}_i = \widehat{b}_i$  for each  $i \in \widehat{B}$ . Hence  $\bar{x}_e = \widehat{b}_e = b_l/a_{le}$ .

3. After substituting into the other constraints, we have

$$\bar{x}_i = \widehat{b}_i = b_i - a_{ie}\widehat{b}_e. \quad \square$$



### Questions:

- How do we determine whether a linear program is feasible?
- What do we do if the linear program is feasible, but the initial basic solution is not feasible?
- How do we determine whether a linear program is unbounded?
- How do we choose the entering and leaving variables?



### Questions:

- How do we determine whether a linear program is feasible?
- What do we do if the linear program is feasible, but the initial basic solution is not feasible?
- How do we determine whether a linear program is unbounded?
- How do we choose the entering and leaving variables?

Example before was a particularly nice one!



## The formal procedure SIMPLEX

---

SIMPLEX( $A, b, c$ )

```
1  ( $N, B, A, b, c, v$ ) = INITIALIZE-SIMPLEX( $A, b, c$ )
2  let  $\Delta$  be a new vector of length  $m$ 
3  while some index  $j \in N$  has  $c_j > 0$ 
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Returns a slack form with a feasible basic solution (if it exists)





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Main Loop:



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Returns a slack form with a feasible basic solution (if it exists)

### Main Loop:

- terminates if all coefficients in objective function are negative
- Line 4 picks entering variable  $x_e$  with negative coefficient
- Lines 6 – 9 pick the tightest constraint, associated with  $x_l$
- Line 11 returns "unbounded" if there are no constraints
- Line 12 calls PIVOT, switching roles of  $x_l$  and  $x_e$



# The formal procedure SIMPLEX

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## The formal procedure **SIMPLEX**

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Returns a slack form with a feasible basic solution (if it exists)

### Lemma 29.2

Suppose the call to INITIALIZE-SIMPLEX in line 1 returns a slack form for which the basic solution is feasible. Then if SIMPLEX returns a solution, it is a feasible solution. If SIMPLEX returns “unbounded”, the linear program is unbounded.



## The formal procedure **SIMPLEX**

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**Proof** is based on the following three-part loop invariant:

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Returns a slack form with a feasible basic solution (if it exists)

**Proof** is based on the following three-part loop invariant:

1. the slack form is always equivalent to the one returned by INITIALIZE-SIMPLEX,
2. for each  $i \in B$ , we have  $b_i \geq 0$ ,
3. the basic solution associated with the (current) slack form is feasible.

Lemma 29.2

Suppose the call to INITIALIZE-SIMPLEX in line 1 returns a slack form for which the basic solution is feasible. Then if SIMPLEX returns a solution, it is a feasible solution. If SIMPLEX returns "unbounded", the linear program is unbounded.



## Termination

---

**Degeneracy:** One iteration of SIMPLEX leaves the objective value unchanged.





## Termination

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$$\begin{aligned} Z &= && x_1 & + & x_2 & + & x_3 \\ x_4 &= & 8 & - & x_1 & - & x_2 & \\ x_5 &= &&&& & x_2 & - & x_3 \end{aligned}$$



## Termination

**Degeneracy:** One iteration of SIMPLEX leaves the objective value unchanged.

$$Z = \quad \quad \quad x_1 + x_2 + x_3$$

$$x_4 = 8 - x_1 - x_2$$

$$x_5 = \quad \quad \quad x_2 - x_3$$

↓ Pivot with  $x_1$  entering and  $x_4$  leaving



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**Cycling:** If additionally slack form at two iterations are identical, SIMPLEX fails to terminate!





**Exercise:** Execute one more step of the Simplex Algorithm on the tableau from the previous slide.

**Cycling:** SIMPLEX may fail to terminate.





## Termination and Running Time

---

It is theoretically possible, but very rare in practice.

**Cycling:** SIMPLEX may fail to terminate.



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Anti-Cycling Strategies



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Replace each  $b_i$  by  $\hat{b}_i = b_i + \epsilon_i$ , where  $\epsilon_i \gg \epsilon_{i+1}$  are all small.



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### Lemma 29.7

Assuming INITIALIZE-SIMPLEX returns a slack form for which the basic solution is feasible, SIMPLEX either reports that the program is unbounded or returns a feasible solution in at most  $\binom{n+m}{m}$  iterations.



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Every set  $B$  of basic variables uniquely determines a slack form, and there are at most  $\binom{n+m}{m}$  unique slack forms.





# Outline

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Introduction

Formulating Problems as Linear Programs

Standard and Slack Forms

Simplex Algorithm

**Finding an Initial Solution**



## Finding an Initial Solution

---

$$\begin{array}{llllll} \text{maximize} & 2x_1 & - & x_2 & & \\ \text{subject to} & & & & & \\ & 2x_1 & - & x_2 & \leq & 2 \\ & x_1 & - & 5x_2 & \leq & -4 \\ & x_1, x_2 & & & \geq & 0 \end{array}$$



## Finding an Initial Solution

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Conversion into slack form



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Conversion into slack form

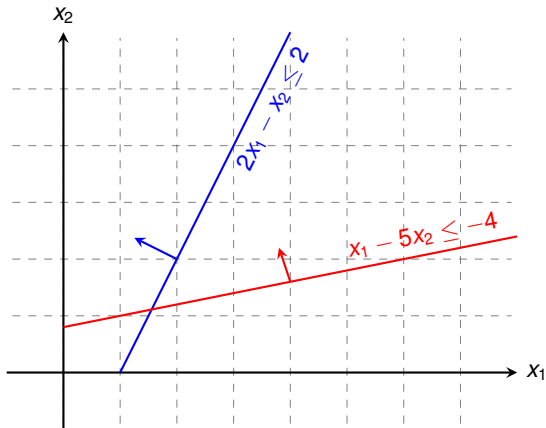
$$\begin{array}{rcl} z & = & 2x_1 - x_2 \\ x_3 & = & 2 - 2x_1 + x_2 \\ x_4 & = & -4 - x_1 + 5x_2 \end{array}$$

Basic solution  $(x_1, x_2, x_3, x_4) = (0, 0, 2, -4)$  is not feasible!



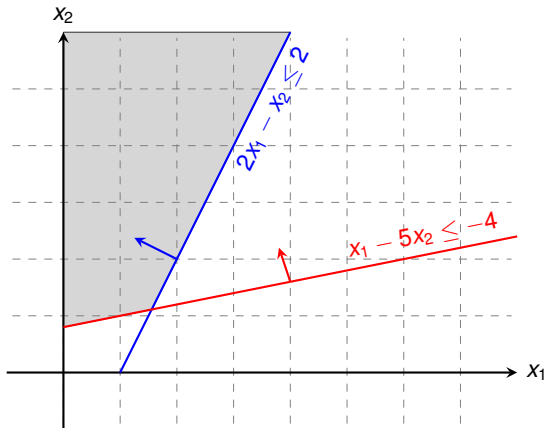
## Geometric Illustration

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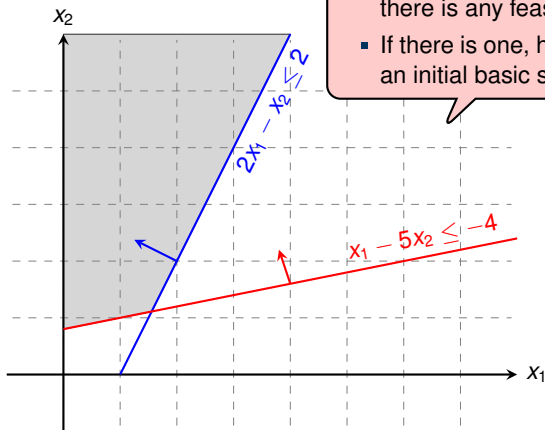
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maximize  
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Questions:

- How to determine whether there is any feasible solution?
- If there is one, how to determine an initial basic solution?



## Formulating an Auxiliary Linear Program

---

maximize  $\sum_{j=1}^n c_j x_j$   
subject to

$$\begin{aligned} \sum_{j=1}^n a_{ij} x_j &\leq b_i && \text{for } i = 1, 2, \dots, m, \\ x_j &\geq 0 && \text{for } j = 1, 2, \dots, n \end{aligned}$$





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↓ Formulating an Auxiliary Linear Program

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Let  $L_{aux}$  be the auxiliary LP of a linear program  $L$  in standard form. Then  $L$  is feasible if and only if the optimal objective value of  $L_{aux}$  is 0.



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Proof.



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Proof.

- “ $\Rightarrow$ ”: Suppose  $L$  has a feasible solution  $\bar{x} = (\bar{x}_1, \bar{x}_2, \dots, \bar{x}_n)$



## Formulating an Auxiliary Linear Program

maximize  $\sum_{j=1}^n c_j x_j$   
subject to

$$\begin{aligned} \sum_{j=1}^n a_{ij} x_j &\leq b_i && \text{for } i = 1, 2, \dots, m, \\ x_j &\geq 0 && \text{for } j = 1, 2, \dots, n \end{aligned}$$

↓ Formulating an Auxiliary Linear Program

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Let  $L_{aux}$  be the auxiliary LP of a linear program  $L$  in standard form. Then  $L$  is feasible if and only if the optimal objective value of  $L_{aux}$  is 0.

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  - Then  $\bar{x}_0 = 0$ , and the remaining solution values  $(\bar{x}_1, \bar{x}_2, \dots, \bar{x}_n)$  satisfy  $L$ .



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## INITIALIZE-SIMPLEX

---

INITIALIZE-SIMPLEX( $A, b, c$ )

- 1 let  $k$  be the index of the minimum  $b_i$
- 2 **if**  $b_k \geq 0$  // is the initial basic solution feasible?
- 3     **return** ( $\{1, 2, \dots, n\}, \{n + 1, n + 2, \dots, n + m\}, A, b, c, 0$ )
- 4 form  $L_{\text{aux}}$  by adding  $-x_0$  to the left-hand side of each constraint  
and setting the objective function to  $-x_0$
- 5 let  $(N, B, A, b, c, v)$  be the resulting slack form for  $L_{\text{aux}}$
- 6  $l = n + k$
- 7 //  $L_{\text{aux}}$  has  $n + 1$  nonbasic variables and  $m$  basic variables.
- 8  $(N, B, A, b, c, v) = \text{PIVOT}(N, B, A, b, c, v, l, 0)$
- 9 // The basic solution is now feasible for  $L_{\text{aux}}$ .
- 10 iterate the **while** loop of lines 3–12 of SIMPLEX until an optimal solution  
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- 12     **if**  $\bar{x}_0$  is basic
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Test solution with  $N = \{1, 2, \dots, n\}$ ,  $B = \{n+1, n+2, \dots, n+m\}$ ,  $\bar{x}_i = b_i$  for  $i \in B$ ,  $\bar{x}_i = 0$  otherwise.



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$\ell$  will be the leaving variable so  
that  $x_\ell$  has the most negative value.



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$l$  will be the leaving variable so that  $x_l$  has the most negative value.

Pivot step with  $x_l$  leaving and  $x_0$  entering.



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$\ell$  will be the leaving variable so that  $x_\ell$  has the most negative value.

Pivot step with  $x_\ell$  leaving and  $x_0$  entering.

This pivot step does not change the value of any variable.



## Example of INITIALIZE-SIMPLEX (1/3)

---

$$\begin{array}{llllll} \text{maximize} & 2x_1 & - & x_2 & & \\ \text{subject to} & & & & & \\ & 2x_1 & - & x_2 & \leq & 2 \\ & x_1 & - & 5x_2 & \leq & -4 \\ & & & x_1, x_2 & \geq & 0 \end{array}$$





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Formulating the auxiliary linear program  
↓



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Formulating the auxiliary linear program  
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$$\begin{array}{llllll} \text{maximize} & & & - & x_0 & \\ \text{subject to} & & & & & \\ & 2x_1 & - & x_2 & - & x_0 \leq 2 \\ & x_1 & - & 5x_2 & - & x_0 \leq -4 \\ & & & & & x_1, x_2, x_0 \geq 0 \end{array}$$



## Example of INITIALIZE-SIMPLEX (1/3)

$$\begin{array}{ll} \text{maximize} & 2x_1 - x_2 \\ \text{subject to} & \\ & 2x_1 - x_2 \leq 2 \\ & x_1 - 5x_2 \leq -4 \\ & x_1, x_2 \geq 0 \end{array}$$

Formulating the auxiliary linear program

$$\begin{array}{ll} \text{maximize} & -x_0 \\ \text{subject to} & \\ & 2x_1 - x_2 - x_0 \leq 2 \\ & x_1 - 5x_2 - x_0 \leq -4 \\ & x_1, x_2, x_0 \geq 0 \end{array}$$

Converting into slack form



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Converting into slack form

$$\begin{array}{rcl} Z & = & -x_0 \\ x_3 & = & 2 - 2x_1 + x_2 + x_0 \\ x_4 & = & -4 - x_1 + 5x_2 + x_0 \end{array}$$



## Example of INITIALIZE-SIMPLEX (1/3)

$$\begin{array}{ll} \text{maximize} & 2x_1 - x_2 \\ \text{subject to} & \\ & 2x_1 - x_2 \leq 2 \\ & x_1 - 5x_2 \leq -4 \\ & x_1, x_2 \geq 0 \end{array}$$

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Basic solution  
(0, 0, 0, 2, -4) not feasible!

Converting into slack form

$$\begin{array}{rcl} z & = & -x_0 \\ x_3 & = & 2 - 2x_1 + x_2 + x_0 \\ x_4 & = & -4 - x_1 + 5x_2 + x_0 \end{array}$$



## Example of INITIALIZE-SIMPLEX (2/3)

---

$$\begin{array}{rcllclclcl} Z & = & & & & & - & x_0 \\ x_3 & = & 2 & - & 2x_1 & + & x_2 & + & x_0 \\ x_4 & = & -4 & - & x_1 & + & 5x_2 & + & x_0 \end{array}$$



## Example of INITIALIZE-SIMPLEX (2/3)

---

$$\begin{array}{rcllclclcl} Z & = & & & & & - & x_0 \\ x_3 & = & 2 & - & 2x_1 & + & x_2 & + & x_0 \\ x_4 & = & -4 & - & x_1 & + & 5x_2 & + & x_0 \end{array}$$



Pivot with  $x_0$  entering and  $x_4$  leaving



## Example of INITIALIZE-SIMPLEX (2/3)

$$\begin{array}{rcllclcl} Z & = & & & & - & x_0 \\ x_3 & = & 2 & - & 2x_1 & + & x_2 & + & x_0 \\ x_4 & = & -4 & - & x_1 & + & 5x_2 & + & x_0 \end{array}$$



Pivot with  $x_0$  entering and  $x_4$  leaving

$$\begin{array}{rcllclcl} Z & = & -4 & - & x_1 & + & 5x_2 & - & x_4 \\ x_0 & = & 4 & + & x_1 & - & 5x_2 & + & x_4 \\ x_3 & = & 6 & - & x_1 & - & 4x_2 & + & x_4 \end{array}$$





## Example of INITIALIZE-SIMPLEX (2/3)

$$\begin{array}{rcllclcl} Z & = & & & & - & x_0 \\ x_3 & = & 2 & - & 2x_1 & + & x_2 & + & x_0 \\ x_4 & = & -4 & - & x_1 & + & 5x_2 & + & x_0 \end{array}$$



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Basic solution (4, 0, 0, 6, 0) is feasible!



## Example of INITIALIZE-SIMPLEX (2/3)

$$\begin{array}{rcllclcl} Z & = & & & & - & x_0 \\ x_3 & = & 2 & - & 2x_1 & + & x_2 & + & x_0 \\ x_4 & = & -4 & - & x_1 & + & 5x_2 & + & x_0 \end{array}$$



Pivot with  $x_0$  entering and  $x_4$  leaving

$$\begin{array}{rcllclcl} Z & = & -4 & - & x_1 & + & 5x_2 & - & x_4 \\ x_0 & = & 4 & + & x_1 & - & 5x_2 & + & x_4 \\ x_3 & = & 6 & - & x_1 & - & 4x_2 & + & x_4 \end{array}$$

Basic solution (4, 0, 0, 6, 0) is feasible!



Pivot with  $x_2$  entering and  $x_0$  leaving



## Example of INITIALIZE-SIMPLEX (2/3)

$$\begin{array}{rcllclcl} Z & = & & & & - & x_0 \\ x_3 & = & 2 & - & 2x_1 & + & x_2 & + & x_0 \\ x_4 & = & -4 & - & x_1 & + & 5x_2 & + & x_0 \end{array}$$



Pivot with  $x_0$  entering and  $x_4$  leaving

$$\begin{array}{rcllclcl} Z & = & -4 & - & x_1 & + & 5x_2 & - & x_4 \\ x_0 & = & 4 & + & x_1 & - & 5x_2 & + & x_4 \\ x_3 & = & 6 & - & x_1 & - & 4x_2 & + & x_4 \end{array}$$

Basic solution (4, 0, 0, 6, 0) is feasible!



Pivot with  $x_2$  entering and  $x_0$  leaving

$$\begin{array}{rcllclcl} Z & = & & - & x_0 & & & & \\ x_2 & = & \frac{4}{5} & - & \frac{x_0}{5} & + & \frac{x_1}{5} & + & \frac{x_4}{5} \\ x_3 & = & \frac{14}{5} & + & \frac{4x_0}{5} & - & \frac{9x_1}{5} & + & \frac{x_4}{5} \end{array}$$



## Example of INITIALIZE-SIMPLEX (2/3)

$$\begin{array}{rcllclcl} Z & = & & & & - & x_0 \\ x_3 & = & 2 & - & 2x_1 & + & x_2 & + & x_0 \\ x_4 & = & -4 & - & x_1 & + & 5x_2 & + & x_0 \end{array}$$

Pivot with  $x_0$  entering and  $x_4$  leaving

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Basic solution  $(4, 0, 0, 6, 0)$  is feasible!

Pivot with  $x_2$  entering and  $x_0$  leaving

$$\begin{array}{rcllclcl} Z & = & & - & x_0 & & & & \\ x_2 & = & \frac{4}{5} & - & \frac{x_0}{5} & + & \frac{x_1}{5} & + & \frac{x_4}{5} \\ x_3 & = & \frac{14}{5} & + & \frac{4x_0}{5} & - & \frac{9x_1}{5} & + & \frac{x_4}{5} \end{array}$$

Optimal solution has  $x_0 = 0$ , hence the initial problem was feasible!



## Example of INITIALIZE-SIMPLEX (3/3)

---


$$\begin{array}{rclclclcl} Z & = & & - & x_0 & & & & \\ x_2 & = & \frac{4}{5} & - & \frac{x_0}{5} & + & \frac{x_1}{5} & + & \frac{x_4}{5} \\ x_3 & = & \frac{14}{5} & + & \frac{4x_0}{5} & - & \frac{9x_1}{5} & + & \frac{x_4}{5} \end{array}$$



## Example of INITIALIZE-SIMPLEX (3/3)

$$\begin{array}{rcll} Z & = & & -x_0 \\ x_2 & = & \frac{4}{5} & -\frac{x_0}{5} + \frac{x_1}{5} + \frac{x_4}{5} \\ x_3 & = & \frac{14}{5} & +\frac{4x_0}{5} - \frac{9x_1}{5} + \frac{x_4}{5} \end{array}$$

Set  $x_0 = 0$  and express objective function by non-basic variables





## Example of INITIALIZE-SIMPLEX (3/3)

$$\begin{array}{rcll} Z & = & - & x_0 \\ x_2 & = & \frac{4}{5} - & \frac{x_0}{5} + \frac{x_1}{5} + \frac{x_4}{5} \\ x_3 & = & \frac{14}{5} + & \frac{4x_0}{5} - \frac{9x_1}{5} + \frac{x_4}{5} \end{array}$$

$$2x_1 - x_2 = 2x_1 - \left( \frac{4}{5} - \frac{x_0}{5} + \frac{x_1}{5} + \frac{x_4}{5} \right)$$

Set  $x_0 = 0$  and express objective function by non-basic variables

$$\begin{array}{rcll} Z & = & -\frac{4}{5} + & \frac{9x_1}{5} - \frac{x_4}{5} \\ x_2 & = & \frac{4}{5} + & \frac{x_1}{5} + \frac{x_4}{5} \\ x_3 & = & \frac{14}{5} - & \frac{9x_1}{5} + \frac{x_4}{5} \end{array}$$



## Example of INITIALIZE-SIMPLEX (3/3)

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$$\begin{aligned} z &= & -\frac{4}{5} & + \frac{9x_1}{5} - \frac{x_4}{5} \\ x_2 &= & \frac{4}{5} & + \frac{x_1}{5} + \frac{x_4}{5} \\ x_3 &= & \frac{14}{5} & - \frac{9x_1}{5} + \frac{x_4}{5} \end{aligned}$$

Basic solution  $(0, \frac{4}{5}, \frac{14}{5}, 0)$ , which is feasible!





## Example of INITIALIZE-SIMPLEX (3/3)

$$\begin{array}{rcll} z & = & & -x_0 \\ x_2 & = & \frac{4}{5} & -\frac{x_0}{5} + \frac{x_1}{5} + \frac{x_4}{5} \\ x_3 & = & \frac{14}{5} & +\frac{4x_0}{5} - \frac{9x_1}{5} + \frac{x_4}{5} \end{array}$$

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Basic solution  $(0, \frac{4}{5}, \frac{14}{5}, 0)$ , which is feasible!

### Lemma 29.12

If a linear program  $L$  has no feasible solution, then INITIALIZE-SIMPLEX returns “infeasible”. Otherwise, it returns a valid slack form for which the basic solution is feasible.



# Fundamental Theorem of Linear Programming

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## Theorem 29.13 (Fundamental Theorem of Linear Programming)

Any linear program  $L$ , given in standard form, either

1. has an optimal solution with a finite objective value,
2. is infeasible, or
3. is unbounded.

If  $L$  is infeasible, SIMPLEX returns “infeasible”. If  $L$  is unbounded, SIMPLEX returns “unbounded”. Otherwise, SIMPLEX returns an optimal solution with a finite objective value.



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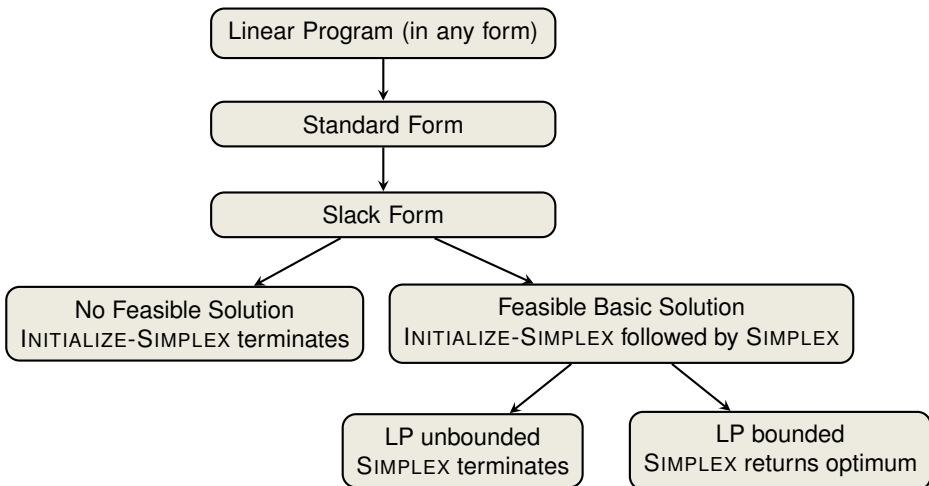
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If  $L$  is infeasible, SIMPLEX returns “infeasible”. If  $L$  is unbounded, SIMPLEX returns “unbounded”. Otherwise, SIMPLEX returns an optimal solution with a finite objective value.

Proof requires the concept of **duality**, which is not covered in this course (for details see CLRS3, Chapter 29.4)



## Workflow for Solving Linear Programs



# Linear Programming and Simplex: Summary and Outlook

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Linear Programming



## Linear Programming and Simplex: Summary and Outlook

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### Linear Programming

- extremely versatile tool for modelling problems of all kinds



## Linear Programming and Simplex: Summary and Outlook

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- basis of [Integer Programming](#), to be discussed in later lectures



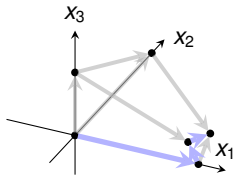
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### Simplex Algorithm

- **In practice**: usually terminates in polynomial time, i.e.,  $O(m + n)$





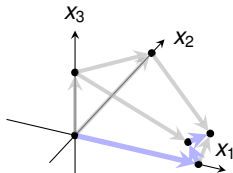
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## Linear Programming and Simplex: Summary and Outlook

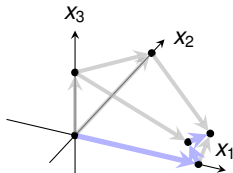
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# Linear Programming and Simplex: Summary and Outlook

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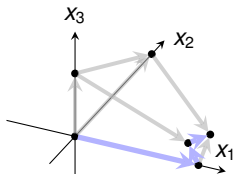
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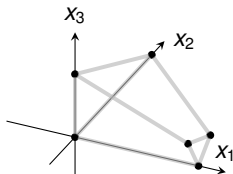
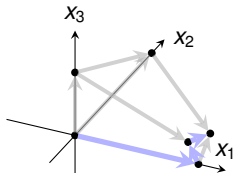
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- **Interior-Point Methods**: traverses the interior of the feasible set of solutions (not just vertices!)



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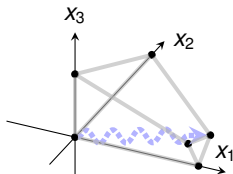
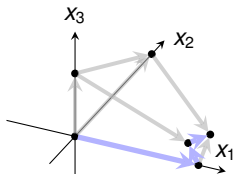
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- **Interior-Point Methods**: traverses the interior of the feasible set of solutions (not just vertices!)





Which of the following statements are true?

1. In each iteration of the Simplex algorithm, the objective function increases.
2. There exist linear programs that have exactly two optimal solutions.
3. There exist linear programs that have infinitely many optimal solutions.
4. The Simplex algorithm always runs in worst-case polynomial time.